ALE	RE	INC	NYSE	-ALR			R P	ecent Rice	32.02		o <b>13.</b>	2 (Traili Medi	ng: 14.9 an: NMF)	RELATIV P/e rati	<b>0.7</b>	5 DIV'D		Nil	/ALUI LINE				
TIMELIN		1 Raised 8		High: Low:	28.3 7.7	27.5 13.4	25.5 14.8	30.0 20.5	41.5 23.4	65.0 36.6	62.7 12.3	44.0 18.6	44.9 25.4	41.2 17.8	27.2 17.1	35.4 18.6				t Price 2017			
SAFET		3 Raised 8			0 x "Cash	Flow" p sh															128		
TECHNI		4 Lowered 00 = Market)	8/9/13	Options:	Yes	e Strength	ione														96		
		ROJECTI	ONS	Snaded	areas indi	cate recess															80 64		
	Price		nn'l Total Return						,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	ויו <sub>ווו</sub> ווו	<u> </u>										48		
	65 (+	+105%) (+40%)	19% 9%								1,111,11.			իրդի							40 32		
Inside		<u> </u>	370	-		<del>ال</del> ان.	السيا	որերե	րդու				իու		μη .	լու					24		
to Buy	SON 000					<u>"</u> фи""	որհեր,	Ľ.						'	իրի	ľ.					16		
	ÕÕÖ		201	_		   •. •				<u></u>		*****	•.								_12		
	tional	Decisio	ns	1.	ין <b>ויייו</b> ן		•			/	/ •••••	•	•••					% 10	T. RETUR THIS	/L ARITH.*			
to Buy	3Q201: 84		88	shares	t 45 - 30 -	$\nearrow$				/.				1				1 yr.	STOCK 77.0	INDEX 36.4	E		
to Sell Hld's(000)	7 <sup>4</sup> 68091	1 68	85 70815	traded	15 -					ullilli					┝╹╹┥ 	liti		3 yr. 5 yr.	18.7 -0.9	63.6 92.7	+		
1997	1998				2002	2003	2004	2005		2007	2008	2009	2010	2011	2012	2013	2014	© VAL	ue line p	UB. LLC	16-18		
	-			5.69	13.95	15.11	18.20	15.34	14.52	10.93	21.31	23.01	25.38	29.86	34.84	36.60	37.95	Sales pe			41.20		
				d2.43 d3.84	d1.73 d3.63	1.42 .64	.45 d.75	.31 d.79	.57 d.49	d1.86 d4.69	3.14 d.46	4.12	7.35	7.86	8.24 2.25	8.35 2.30	8.85 2.65		low" per sh		10.00 3.60		
													2.01	2.44		Nil	Nil		)ecl'd per		Nil		
	-				.41	.57	.98	.74	.50	.47	.84	1.20	1.13	1.66	1.70	1.50	1.55		ending p		1.70		
	•			10.32	10.93 14.91	13.72 19.64	13.26 20.71	14.45 27.50	18.21 39.22	33.73 76.78	32.22 78.43	32.71 83.57	20.47 84.93	27.88	26.95 80.90	29.00 82.00	31.45 83.00		alue per sl n Shs Out		40.55 85.00		
	-			8.08	14.91	31.4	20.71	27.50	39.22	/0./8	78.43	83.57 NMF	13.5	13.0	9.3	82.00 Bold fig			n Shs Ou n'I P/E Rat	•	85.00 15.0		
	-					1.79						NMF	.86	.82	.58	Value	Line	Relative	P/E Ratio	)	1.00		
	-																idle5	Avg Anr	n'l Div'd Y	ield	Nil		
		UCTURE a 58.8 mill. I			4 mill	296.7	376.9	421.9	569.5	839.5	1671.4	1922.6	2155.4	2388.0	2818.8	3000	3150	· ·			3500		
		.3 mill.				11.0%	8.0% 23.5	4.1%	8.6% 39.4	NMF 98.7	19.9% 267.9	23.7% 312.4	39.4% 372.8	37.1% 392.5	34.1% 456.8	32.5% 495	33.5% 515		ng Margin ation (\$mi	ill)	34.5% 545		
l eases	Uncar	oitalized A	onual Re		f Cap'l) 1 mill	12.3	d14.2	d19.2	d16.8	d241.5	d21.8	31.8	251.5	236.0	209.4	190	220		fit (\$mill)	,	305		
		ts-12/12 \$	14.0 mill.			8.7%						38.8%	32.1%	33.1%	35.1%	33.0%	33.0%		Tax Rate		32.0%		
Pref. St	ock \$7	09.8 mill.	Oblig. \$' Pref. Div		mill.	4.1%	NMF 65.9	NMF 84.5	NMF 133.3	NMF 674.1	NMF 457.1	1.7% 829.0	11.7% 411.4	9.9% 669.2	7.4%	6.3% 750	7.0%		it Margin Cap'l (\$r	nill)	<u>8.7%</u> 875		
		eries B, ea				161.7	190.7	259.6	194.9	1366.8	1501.0	2129.5	2380.0	3267.5	3628.7	3800	3800		rm Debt (		3500		
Commo	on Stoc	<b>k</b> 81,753,9	992 shs.			275.7	274.7	397.3	714.1	2589.9	3278.8	3527.6	2575.0	2229.2	2180.4	2380	2610		uity (\$mill)		3445		
as of 8/		, ,				3.9% 4.4%	NMF NMF	NMF NMF	NMF NMF	NMF NMF	.6% NMF	1.5% .9%	6.3% 9.8%	4.3%	3.6% 9.6%	5.0% 8.0%	5.0% 8.5%		on Total C on Shr. Eq		6.0% 9.0%		
MARKE	T CAP	: \$2.6 billi	ion (Mid	Cap)		4.4%	NMF	NMF	NMF	NMF	NMF	1.2%	9.0%	10.0%	9.6%	7.0%	0.5% 7.5%		d to Com		9.0%		
CURRE		SITION	2011	2012	6/30/13											Nil	Nil		ls to Net I		Nil		
( <b>\$MII</b> Cash A	ssets		309.2	332.3	331.4				develops,		,								al Supple				
Receiva Invento		FO) (	475.8 320.3	524.3 337.1	553.8 356.8				monitoring										& Napier ers/direct				
Other 188.4 213.0 167.1   Current Assets 1293.7 1406.7 1409.1					drug a	drug abuse, and women's health. Operates through three main proxy). Chairman,										a; FMR LLC, 9.3%; officers/directors, 8.9% (6/13) CEO & President: Ron Zwanziger. Inc.: Dela- Sawyer Road, Suite 200, Waltham, MA 02453.							
Accts Payable 155.5 170.0 178.6																		,	,	02453.			
Debt De Other			401.7	418.6	431.3				d in												orato		
Current				648.8	660.4				sales a														
ANNUA of change				ist Est'd 'rs. to	1 '10-'12 '16-'18	estin	nates,	than	ks to s	streng	gth iñ	all o	f the	work	ing to	mak	e opei	ration	s mor	e effic	cient.		
Sales 12.0% 17.0% 5.5%							company's business units and geographies. In light ALR is making substantial progress in ex- restructu										of recent mergers and ALR's ing efforts, overlapping expenses						
Earnings 7.0%						ecuti	ecuting on the three-point plan that it out- are being										g eliminated. The company						
Book Value 6.0% -3.0% 13.5% lined							ned late last year, which is designed to								achieved a reduction in total operating ex-								
Cal- QUARTERLY SALES (\$ mill.) Full crease ca															penses in the second quarter compared to the prior year, which certainly augurs well								
endar Mar.31 Jun.30 Sep.30 Dec.31 Year A prima							rimai	ry as	pect	lan i		for tł	for the company moving forward.										
																<b>Deleveraging efforts are also ongoing.</b>							
2012	12 671.1 700.5 691.4 755.8 2818.8 ress toward this goal Fsn													The company has a lot of debt on the books and continues to incur large annual									
2013 2014	739.2 765	2 764.0 <b>785</b>	725 775	771.8 825	3000 3150	was	the	e Chinese (24% growth), African						interest expenses. To accelerate the pro-									
Cal-	E	EARNINGS PER SHARE A Full business						and Latin American (17%) cess sses. The results in the June period con							cess of deleveraging, ALERE has begun to consider divesting some of its noncore								
endar	$\frac{10ar}{10a}$ $10$							driven primarily by ALERE's com- business								s. Income from any asset sales							
2010 2011	.64 .61	.57 .46	.59 .67	.71 .70	2.51 2.44	preh	ensive	sive infectious disease portfolio, would							lld make it possible for the company to								
2012	.77	.48	.43	.55	2.25										stop using operating cash flows to service its debt, which would allow ALR to invest								
2013 2014	.53 <b>.65</b>		.50 .65	.63 .75	2.30 2.65				iging,											1	1,050		
Cal-		ARTERLY D			Full	porta	ant r	evenu	e grov	wth	initia	ives	have	ALE	RE sl	hares	are	rank					
cal- endar		1 Jun.30			Year				to c luct la										these				
2009 WI																	the broader market over the 12 months, or so. Long-term						
2010 NO CASH DIVIDENDS 2011 BEING PAID						raph	raphies, we expect sales in the coming capital appr									orecia	eciation potential is also above						
2012			U.						ly imp opera		.1	avaar	ition	avera Alex	age at D_M		unctu		Δυσιο	t 92	2012		
2013		inge Door		iustod occ	h 00~	-	rovin	0	-					лех	א. ואונ		nnanu'a		Augus		B		
basis E	EPS.	ings. Base Excludes	net r	nonrecurri	ng egs.	may not	sum due	to chang		s out-			niait.			Sto	ck's Pric	ce Stabili			45		
		'01, (4¢) 4.01); '12																th Persis redictabi			35 25		
							-		rces believe		olioblo on	l ic provid	od without	warrantiac	of any kir				.7		20		

gains/(losses): '01, (4¢); '02, (70¢); '10, |standing. Next egs. rpt. cube late October. (\$11.58); '11, (\$4.01); '12 (\$3.48). Excludes in- | (B) Includes intangibles. In '12: \$4919.1 mil-e 2013 Value Line Publishing LLC. All rights reserved. Factual material is obtained from sources believed to be reliable and is provided without warranties of any kind. THE PUBLISHER IS NOT RESPONSIBLE FOR ANY ERRORS OR OMISSIONS HEREIN. This publication is strictly for subscriber's own, non-commercial, internal use. No part of it may be reproduced, resold, stored or transmitted in any printed, electronic or other form, or used for generating or marketing any printed or electronic publication, service or product.

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